

NORTHERN LIGHTHOUSE BOARD

MANAGING BOARD

MINUTES – 17 March 2021

PRESENT:	Mike Brew	Chair
	Alastair Beveridge	Vice-Chair
	Elaine Wilkinson	Commissioner
	Hugh Shaw	Commissioner
	Brian Archibald	Commissioner
	Alison Di Rollo	Commissioner
	Craig Turnbull	Commissioner
	Rob Woodward	Commissioner
	Mike Bullock	Chief Executive
	Phil Day	Director of Operations
	Mairi Rae	Director of Business Services

IN ATTENDANCE:	Jim McBrier	Risk and Improvement Manager
	Calum MacAulay	Vice-Chair of the Staff Council
	Karen Charleson	Senior Executive Assistant (minutes)

This meeting was held by Zoom due to COVID-19.

The Chair welcomed Calum MacAulay to the meeting as an observer and as Vice Chair of the Staff Council. The Guide to Governance makes provision for the Vice Chair of the Staff Council to have access to the Managing Board on an annual basis and to the Chair on request.

1. APOLOGIES FOR ABSENCE & DECLARATIONS OF INTERESTS

There were no apologies for absence.

2. MINUTES OF THE PREVIOUS MEETING

The Minutes of the Managing Board meeting held on 27 January 2021 were agreed as a correct record and could now be published on the website.

Action: Senior Executive Assistant

3. MATTERS ARISING

The Managing Board noted the Matters Arising paper and reviewed the following items:

Project Restart – Capturing the elements of change post-pandemic will be covered in the post-pandemic hybrid working arrangements.

Noise Assessment – The noise assessment remains on hold due to the pandemic. The noise coming from the vessels, while berthed in Oban, will be included when the assessment is carried out.

Pentland Firth – A verbal update on warnings will be given to the next Navigation Committee.

Report from the Environmental Committee – Commissioner Woodward is still to discuss with Commissioner Beveridge his suggestion that the initiatives should be included in future Corporate Plans and linked to the overall carbon commitment to ensure that a more holistic view is taken. However, it was noted that there is a lot of external effort around the Greening agenda and NLB is being directed by UK Government on what is to be counted in terms of KPIs.

Action: Commissioner Woodward

Electric Vehicles – The Chief Executive raised the issue of collaborating with the emergency services to tap into some of the infrastructure with Transport Scotland and liaised directly with the blue light services. NLB's vehicle Fleet details have since been provided to Police Scotland and assurances received that those responsible will engage with NLB's Asset Manager to investigate opportunities. NLB is also tapping into other networks in regard to infrastructure.

ICT Ransomware – The Director of Business Services has asked the DfT Sponsorship Team to clarify if there is a specific piece of guidance that NLB should be following.

Independence – A paper will be prepared for the April 2021 Board of Commissioners meeting.

4. CHIEF EXECUTIVE'S REPORT

The Managing Board noted the report from the Chief Executive, highlighting items from the Departmental reports and backed up by the full reports.

Safety

There have been no reportable incidents since the last Managing Board.

HS&E Report

Greening Government Commitments - With the lowering of the Greening Government Commitments (GGC) de-minimis employee numbers from 250 to 50 employees, NLB now falls under scope of being required to report on a number of areas linked to sustainability and the wider environment as a whole and demonstrate what we are doing to reduce our impacts on the environment.

The GGC set out high level targets for Central Government to make reductions, on the road to Net Carbon Zero by 2050 (Scotland 2045). To enable the reporting to be done accurately a baseline year of 2017/18 has been selected with figures currently being collated. This information is to be submitted in April and thereafter quarterly reports require to be completed.

NLB has also been approached by Environment Standards Scotland who have indicated that NLB will be required to join their reporting process. The letter has been passed to the DfT to get their guidance on who NLB should report to as it would be too much burden on NLB resources to provide information to both UK and Scottish Governments. It is recognised that monitoring, reporting and providing feedback comes at an additional cost and burden to NLB.

Commissioner Wilkinson asked if, in due course, the Managing Board/Board of Commissioners could get an understanding of what the key strategic targets are and include a section within the Dashboard or a similar matrix to provide assurance that things were on track. It would then only be by exception that the Commissioners would look at areas if they are not on track. This would cut down on the reporting. The Chief Executive undertook to look at how key matrix could be presented to the Managing Board. However, it was acknowledged this may be best done on an annual basis.

Action: Chief Executive

COVID19

NLB Business Continuity Team continue to meet at least weekly or as circumstances dictate. Project Restart meetings continue to meet fortnightly to keep plans and working practices under review. NLB staff continue to be kept aware of the situation via policy updates, by a weekly email sent by the Chief Executive and there is also the Friday coffee break via Zoom at which all staff can attend to keep in touch with other NLB staff. Staff morale overall is still assessed to be good.

The NLB instigated Maritime Mutual Support Group (MMSG) continues to provide a very helpful forum to participating organisations. The direct exchange of experience and best practice related to COVID continues.

Operations Report

Outages - Since the last meeting there has been 7 outages over 72 hours; Bo Tanna and Inner Voder Cat 2 buoys, Earl's Hill DGPS (Cat1), Dubh Artach (Cat1) and Skerryvore (light and Racon Cat 1 and AIS Cat 3).

Skerryvore has taken up significant effort and resources. This is because of the current weakness at the station due to reduced battery capacity. A project to replace these batteries is being planned for the Summer. Dubh Artach experienced a generator failure but has been operational after the use of a portable generator and improving conditions for solar charging. Preparation work to replace the generator is ongoing.

Earls Hill DGPS has a broken antennae wire resulting in low power transmissions, but whilst all other overlapping DGPS stations remain operational this is not an issue. A contractor is attending to resolve this issue.

NLV PHAROS - In January/early February the vessel completed a self-refit period with crew members taking the opportunity to conduct LLA inspections by road. This was followed by conducting helicopter operations at Rubha Cuil Cheanna, attending a buoy outage at Inner Voda and LLA Inspections in the Shetland area. The previously reported Starboard windlass clutch issue was resolved during the self-refit.

NLV POLE STAR – The vessel has been fully operational throughout the period. Eric Smith, Master has now retired. His successor has been recruited and is in post. This is the first time a Master has been recruited externally.

COVID 19 - The lockdown and shielding continues to create issues to the vessel operations. Cover has been successfully provided by the new Chief Officer and an experienced NLB Chief Officer (2 weeks each).

Lighthouse maintenance has been affected with the teams remaining local or staying on NLB sites. Overnights in hotels etc are being limited and the team bubbles are being maintained. Overdues are increasing but it is expected that these will reduce when the full maintenance regime can be undertaken.

The Asset Team site visits, in relation to preparing of the next round of renewals, continue to be hindered by restrictions.

Helicopter - The helicopter has been utilised for AtoN defects and to support project work. One aircraft has been in an extensive planned maintenance during the period and the remaining aircraft had a fault preventing operations for 3 to 4 days. This impacted both a major Skerryvore AtoN defect and transfer of contractors to/from Barra Head. Weather has also disrupted a number of activities.

EU Exit – The Director of Operations provided a verbal update on the update on developments in regard to the helicopter contract.

Oban Base – Routine operations continue to run well. The berth remains relatively busy with ferries and aquaculture vessels.

Programme and Renewals - Work has suffered from delays substantially from COVID with operations being suspended over the Summer period and more recently with communities not being comfortable having contractors in the area.

Barra Head has continued to offer weather and logistic challenges and the January and March tidal window was missed for the Portain Beacon install due to weather and a concern regarding local sensitivities. Loch Ryan stonework repairs are being progressed though impacted by illness of a contractor.

Construction of Rubha Cuil-cheanna is on track and NTM date for the light to be lit has been agreed as on or about 29 March. Slip repairs at Davaar are substantially complete.

The team are also managing the HQ refurbishment project and are well prepared for the 2021/22 projects some of which have been slipped to FY22/23 to accommodate overruns.

Monitoring Project – It is anticipated the bulk of the top end work will be complete by the end of FY 2020/21. COVID restrictions continue to impact on the necessary training for NLB staff and subsequent deployment of RTU. Virtual training for monitoring staff is being considered.

Oban Bay - The Stakeholder Group is continuing to progress preparatory work towards Harbour Orders and is liaising with the council regarding taking on the North pier.

HR Report

Sick Absence - Sick Absence remains steady with long term cases being high, there are a few cases that are now being progressed due to appointments and reports being received from the NHS. Shore based short term absence remains low, most likely due to most employees working from home where they are less exposed to illnesses/infections.

COVID-19 Lateral Flow Tests - Lateral Flow Tests are being offered to all ships employees and contractors prior to joining the ship, it is also available for anyone who develops any of the COVID-19 symptoms whilst on board. The tests are also being offered to shore based employees and contractors who are working together, this has been mainly used by Technicians and Contractors who are working with them.

Post Pandemic Hybrid Working - Work has commenced on how NLB shore-based employees may work following the Pandemic. A set of 'Homeworking Principles' have been drafted and initial feedback has been received from the Executive Group. The next stage is to go back to Executive Group with a final version of the principles prior to issuing to the Trade Unions for Consultation. A copy of the principles will be provided to the next Managing Board.

Action: Chief Executive

Healthy Working Lives - The Healthy Working Lives programme has been created for 2021, this consists mainly of virtual events. The issue of mental health is a concern for NLB employees due to the different circumstances of employees and the impact of the pandemic/working from home. Two sessions are booked for May offering Mental Health sessions to try and help employees find strategies to improve their mental wellbeing.

Young Persons Guarantee - NLB is keen to support the Scottish Government initiative – Young Persons Guarantee. The initiative is to help young people from the age of 16-24 who have been impacted by the COVID-19 Pandemic e.g. finding difficulty gaining paid employment or left school with no specific destination. NLB is looking to provide two placements at NLB Oban (one office based and the other in the Buoy yard) and have the placements commence prior to end of 2021.

Business Services Report

ICT – The new SAN is operational in Edinburgh and the Oban SAN is currently being configured.

There has been an issue with the vessels utilising high volumes of satellite broadband and exceeding the fair use policy of the provider. ICT have adjusted settings and ensured vessels connect to base Wi-Fi when in Oban and will continue to review use.

Office 365 – Work is progressing with Office 365 implementation. There is a lot of work being done in the background in terms of the move from the existing SharePoint system onto the new platform and the education of staff on the collaboration aspect of Teams. Some benefits are already being seen in the reduction of emails.

Procurement – Following the UK exit from the EU there is still a high level of uncertainty surrounding the new procurement regulations which will be implemented. One particular area of concern is how Tri-GLA Procurements will work going forward. It was noted that following the recent Audit & Risk Committee GIAA and NAO were going to ascertain whether there any other parts of Government that face similar challenges.

There continues to be a move to standardisation and common information across Government with Cabinet Office keen to implement Standard Terms and Standard ITT (invitation to tender) documents across all areas. From January 2021, Social Values need to be incorporated into all procurements above threshold for goods and services. DfT are still preparing guidance on other areas of change such as SMEs and Modern Slavery.

The new Procurement Specialist position has been offered and the candidate will commence with NLB on 31 May.

Management Reporting pack – February 2021 – Period 11 - The Managing Board noted the Management Reporting Pack (February 2021 - Period 11). The Finance Team continue to meet with budget holders on a regular basis and project spend is also discussed at the Programme and Project Board. Weather, COVID-19 and Brexit have all impacted on delivery of the capital programme.

Budget 2021-2022 - Budget holders are being asked to phase their budgets in the weeks ahead. This will enable improved tracking of individual monthly variances from budget.

2020-21 Annual Report and Accounts and Audit - NAO undertook their interim testing remotely on 25 January 2021. No errors were found by the audit team. Indicative dates have been agreed with NAO for the final audit work to be carried out on NLB's 2020-21 financial year, scheduled to be completed remotely on w/c 12th July 2021.

Vessel Charter Work & Buoy Maintenance - The Managing Board noted the update on commercial activities.

Estates – The Estates Administrator has attended a consultation on the planned redesign of George Street and the surrounding roads in Edinburgh. The NLB has voiced concerns regarding the planned restrictions on vehicle access as this could potentially have a significant impact on NLB operations.

Risk & Improvement

Strategic Risk Spread – Following review by the Executive Group, Exploitation of Reserve Capacity risk was updated to a medium probability to reflect the increasing obsolescence of NLV POLE STAR with associated risks to the delivery of commercial income.

ISO Business Management System – NLB has participated in two separate audits conducted by Lloyds Register Quality Assurance (LRQA). In both cases, the audit objectives were achieved with NLB demonstrating continued compliance with the ISO standards. LRQA's Business Development Manager for the UK and Ireland attended the Audit and Risk Committee in February 2021 to update members of the scope of services provided to NLB, in addition to highlighting NLB's performance to date. LRQA highlighted the commitment shown by the Senior Leadership team to continuous improvement of the Integrated Management System as a key strength.

Risk Management Maturity – Risk based thinking continues to form the basis of NLB's approach to setting both the GIAA and ISO internal audit programmes. This ensures optimal linkage with the GIAA programme and the associated annual opinion.

Deep Dive Reviews of Departmental Risk Registers continue to be undertaken monthly via the Executive Group Meeting, to date 21 reviews have been completed, supported by ongoing collaboration and inter-departmental support.

IGC Forum Feb 21 – Sustainability Overview NLB – The opportunity was taken to showcase NLB's risk-based approach to Environmental Management and Sustainability during the 2021 IGC Forum in February. A presentation covering this topic was well received by the other GLAs leading to follow-up questions and information sharing, post event. NLB continue to work with Zero Waste Scotland in respect of the formulation of our Carbon Management Plan in addition to which additional support is being received via the DfT's Sustainability Team.

Escalated Risk Overview – Since the last Managing Board, there has been one escalated risk via the Asset Management Team relating to the impact of COVID 19 resulting in lack of/difficulty in visiting upcoming project sites. This could impact the Corporate Plan in the medium to longer term planning horizon, however a range of treatments are currently being implemented.

Tri GLA Brexit Risk Register – The Tri GLA Brexit Risk Register was reviewed by IGC 6 on 23 February 2021. Updates were recorded to reflect the post deal position, including the ongoing monitoring of supply chain risks in addition to the implementation of a new risk detailing the potential impact of restrictions to Tri-GLA joint procurement. Further updates were also added regarding the position relating to Scottish Independence and post Brexit economic contraction and weakness.

Business Continuity and COVID Response – Exercise Ozone, which was carried out in December 2020, along with NLB's ongoing COVID-19 response was well received by LRQA during the February 2021 surveillance audit.

Organisation

Inspection Voyages – A planning meeting is scheduled for 22 March 2021 to look at options

and assess the underlying risks including safety of crews, safety of participants, social distancing requirements, reputational risk, concerns of remote and island communities.

84 George Street Refurbishment – The Managing Board noted the floor plans for the Refurbishment Project. The refurbishment is being driven by the need to rewire the building and advantage is being taken to make the building a better place to work.

Virtual Quiz Night – The second virtual quiz was held on 28 January which was well received. Other online social gatherings are being investigated.

External Engagement

Director Maritime – The rescheduling of the meeting of the Chief Executive and Chair with Director Maritime for the Annual Board Evaluation remains outstanding. It has been agreed that this meeting should now take place following the Management Assurance Report and latest Annual Board Evaluation that will go to the Board of Commissioners in April 2021.

The Chief Executive met with the Director Maritime on 12 March 2021 to brief her on the Vessel Replacement Project and provide an overview of NLB.

MCA Chief Executive – The Chief Executive and Director of Operations had a very positive meeting with Brian Johnson on 1 February 2021 with a general update from both sides. It was agreed to hold another session on 7 April 2021.

COP26 – The Chief Executive met with Olivia Flynn, Head of International Emissions Policy, Maritime Environment, Technology & International at Department for Transport, to discuss their plans for COP26 picking up on the outline plans that had been drawn up by NLB and the UK Chamber of Shipping for the 2020 event. This was used as an opportunity to introduce DfT to executive directors of the Scottish Maritime Cluster who will now take the lead.

Future Maritime Fuel Group – Using the relationships established within the Maritime Mutual Support Group, NLB has set up a Future Maritime Fuels Group to bring together ship operators and Government Departments to identify areas of commonality, collaboration and to be in a stronger position to speak with one voice to decision makers who determine policy and influence those who will provide/authorise future infrastructure.

Annual Shipping Conference – An NLB team, including non-executives, attended the Chamber of Shipping's virtual Shipping Conference held 11 February 2021. Issues discussed included reducing carbon, crew welfare and training and the implications of COVID.

Neptune Declaration – NLB has become a signatory of the Neptune Declaration which is a global shipping industry initiative to bring attention to the plight of mariners across the world as a result of COVID-19.

Outreach Presentations – The Chief Executive presented to an online Royal Society of Edinburgh audience on 2 March 2021 as part of the Fellows weekly lecture series. The Chief Executive will also deliver virtual presentations to the Museum of Communication on 13 March, Corstorphine Rotary Club on 30 March, Association of Lighthouse Keepers on 5 May and Chartered Institute of Logistics on 13 May 2021.

Museum of Scottish Lighthouses – A review of the financial position of the Museum led to a decision by NLHT to suspend the financial support package they had been previously providing. The Chief Executive maintains regular contact with the Manager and is supporting her in meetings with Historic Environment Scotland for urgent building maintenance to be carried out

to the lighthouse and surrounding buildings. The Renewals Team have provided civil engineering advice.

Media Coverage – Since the last Managing Board there has been further and very positive coverage of NLB activity across all media types.

Dashboard

The Managing Board noted the updated Dashboard.

5. ANY CLARIFICATION (BY EXCEPTION) ON OPERATING REPORTS

Overdues

Commissioner Archibald asked whether, given the differences between the 4 geographical areas in relation to overdues is quite significant, there was opportunity that one team could help another team once restrictions ease. The Director of Operations advised that each of the areas have a very a different AtoN mix and logistics e.g. Shetland and Orkney teams have the ability to do a lot of day visits while the Edinburgh team is more travel and stay away. Once it is possible to mix staff, and there is no requirement to work in bubbles, this will have a positive impact. Although the figures are reported by areas it is the overall figures that is focused on within the Delivery and Planning Team.

External Recruitment

Commissioner Beveridge asked whether the recent external recruitment of senior Officers and Masters will lead to a change in the recruitment policy for senior marine officers and if so, what kind of impact would that have on junior officers and their promotion prospects. The Director of Operations advised that there has been a change in policy with the introduction of Assessment Centres for all senior managers and Masters. For shore staff this has been found to be very successful in filling posts with effective Managers. This was the first Master recruitment since this change and as there was only one internal applicant external applicants had been sought in parallel. . It has been subsequently recognised that NLB need to support and assist senior Officers to be ready for the Assessment Centre approach. NLB are proactive in offering paid study leave/further education and actively encourage ships staff to undertake Certificate of Competency studies. There remains a clear career path to Master and it is hoped that the next recruitment will provide sufficient internal applicants to run an internal process.

Commissioner Wilkinson asked whether NLB were doing enough to develop leadership and management skills on a day-to-day and on a more general basis. The Director of Operations advised that there is lots of training provided on this aspect. Commissioner Wilkinson suggested that this is an issue that should come back to the Managing Board at some stage to see if there is anything more that can be done.

Action: Director of Operations

Rubha Cuil-cheanna

Commissioner Beveridge highlighted the achievement of the construction of Rubha Cuil-cheanna as an object lesson in getting something done really quite quickly. It is a clear indicator of NLB responding to changing trades around the coast. It is a great team effort and well done to everyone involved.

Contracts with Oil & Gas Community

Commissioner Archibald asked whether any possible contracts with the oil & industry community could be viewed negatively. The Director of Business Services advised that NLB provide a safety service for the mariner whether it is for an oil & gas company or any other company e.g

Scottish Water. The work NLB undertakes is largely decommissioning support work or marking. However, the point has been noted and will be captured within one of NLB's Riskcards.

Action: Risk & Improvement Manager

Commissioner Di Rollo stressed the importance for NLB to embrace the need to meet the UK/ Scottish commitments for reducing emissions. The Chief Executive added that climate emergency features within NLB's Corporate Plan and NLB's work on sustainability is being shared with the other GLAs. NLB has also just formed a Future Fuels Group and has taken the lead to bring organisations together to talk about charging vessels, future fuels, etc.

RPI-X

Commissioner Beveridge highlighted the complexities of running a budget and the amount of changes and adjustments that have had to take place during the course of year as a result of COVID/ bad weather and asked how useful this year's figures would be in proposing a future savings measure. The Director of Business Services advised that IGC2 are current pulling together proposals for discussion at the CEC meeting in April 2021.

84 George Street Refurbishment

Commissioner Woodward asked how much staff consultation has taken place on the project and what the reaction has been. The Chief Executive advised that there is a Project Board (which includes staff members) and Stakeholder Group which has representatives from each of the departmental areas within the building who have been consulted throughout the journey. The consultants work was based on interview and a questionnaire of staff about their wants, needs, etc. Any questions have been dealt with as they arise.

Oban Base, Helicopter Operations

The Chair asked for reassurance that the issue with the helicopter landing at Oban Base without notification would not happen again. The Director of Operations advised that Helicopter AB landed in the Oban Base ahead of the estimated time of arrival and without prior notification. Therefore there were no ground crew staff in attendance when the helicopter landed. A breakdown in communication was identified which has since been resolved.

Health & Safety Training

Commissioner Wilkinson noted that there had been a lot less health & safety training in 2021 due to the pandemic and asked if there was a concerted effort to clear the backlog. The Director of Operations advised that most of the training is a statutory requirement and extensions have been given by the governing bodies. Making sure everybody has valid certificates is being done as quickly as possible.

PSTN Lines

Commissioner Shaw asked for an update on the progress for exploring alternative options to replace PSTN lines. The Director of Business Services advised that NLB have been moving over to a different telephone provider and as part of that the provider has an option of what can be used. This is being explored with the first 10 lines with a plan to do a further roll-out. An update report will be provided to a future meeting.

Action: Director of Business Services

Gap in railings at HQ

Commissioner Di Rollo asked what NLB were doing to address the gap in the front railings. The Chief Executive advised that work to resolve the issue will be incorporated in upgrading and improving the disabled access to the building. In the meantime, signs are to be erected to block off the larger gaps until a longer-term solution is found.

Management Reporting Pack

The Chair enquired as to how confident NLB were in terms of expenditure and overall

performance for the year. The Director of Business Services advised that there may be underspend, but this will be due to COVID, bad weather and Brexit.

Dashboard – FOIs

Commissioner Archibald noted that FOIs was showing as “red” and enquired as whether this was against the number of FOIs received or against legislative requirements to respond in a particular timescale. The Risk & Improvement Manager advised that this was a monthly trend indicator which represented that there was one more FOI than in the previous month. NLB’s response timescale is ahead of the national average and there has been no breach of response time this performance year. The Risk & Improvement will look to change what is shown to “percentage delivered on time” as an a more appropriate measure.

Action: Risk & Improvement Manager

Use of Drones

Commissioner Wilkinson noted that a presentation had been given by IL at the recent IGC Forum on the use of drones and asked if NLB ever used drones. The Director of Operations advised that NLB’s current approach is to contract in drone operations. IL are trialling inhouse drone operation which has required individuals to obtain licences through the aviation authorities and the purchase of the drones. NLB does not currently have any policy written on the use of drones but will deal with this is due course.

Commissioners Di Rollo highlighted the benefits of using drones in terms of sustainability, emissions, etc and was grateful for the confirmation that NLB is looking to do the right thing when circumstances permit. The Director of Operations added that notwithstanding the constraints e.g. weather, etc, NLB are using drones and will continue to use them where appropriate.

6. VESSEL REPLACEMENT PROJECT BOARD

The project held its first Industry Day on 25 February 2021 to outline the technical requirement, Project timelines and procurement approach. Feedback has been very positive, with attendees saying it was a “very informative and well moderated session” and that “everything was very well organised and presented”. A copy of the materials will be circulated to all Commissioners.

Action: Chief Executive

The Outline Business Case (OBC) was submitted to all the Centres of Excellence and feedback has been received, it is now ready for the AMIS Board. The CAB Stage 2 meeting has been postponed allowing for further development on the Procurement Strategy and SQ. All risks and issues continue to be captured and documented.

7. REPORT FROM THE HS&E COMMITTEE

The Managing Board noted the minutes from the meeting held on 27 January 2021. The next meeting will be held on 12 May 2021.

It was noted that Commissioner Wilkinson will replace Commissioner Beveridge on the Committee as from 1 April 2021.

8. REPORT FROM THE NAVIGATION COMMITTEE

The next meeting of the Navigation Committee is scheduled for 18 March 2021. Commissioner Beveridge, as Chair of the Committee gave an overview of the topics that would be covered at the meeting:

- The challenges around the Pillar Rocks
- The positive developments at Rubha Cuil-cheanna
- Conclusion of the Isle of Man Wreck Response Tabletop Exercise
- Stats remain positive despite the pressures that Skerryvore and Dubh Artach have created
- Delayed monitoring replacement implementation
- Recent groundings

A verbal report will be provided to the next Managing Board meeting.

9. INTER-GLA MATTERS

The Managing Board noted the update provided within the meeting papers.

JSB - It was noted that Commissioner Wilkinson will be joining the JSB at the next iteration. Her experience will be invaluable in future discussions.

10. ANY OTHER BUSINESS

Commissioner Brew

It was noted that this was Commissioner Brew's last meeting as Chair of the NLB. Commissioner Beveridge, on behalf of the Managing Board, thanked Commissioner Brew for his exemplary leadership over the last couple of years. Commissioner Brew will now become Chair of the Navigation Committee from 1 April 2021 until the end of his final term on 31 May 2022.

11. CORPORATE CALENDAR

The Managing Board noted the Corporate Calendars for 2021. Meetings will continue to be held virtually until further notice.