



Northern
Lighthouse
Board

Vessel Replacement Project - Industry Day

Closing Address

Mike Bullock OBE – Chief Executive & SRO

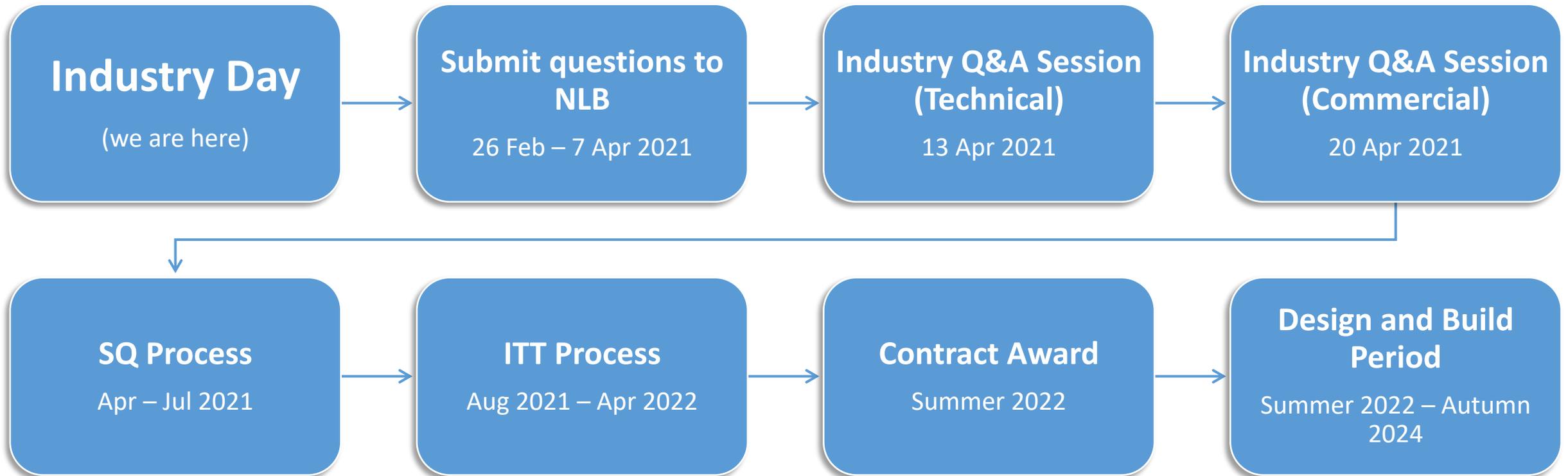
Feedback

- Key documentation will be shared prior to procurement launch for early feedback
 - The draft Selection Questionnaire will be issued shortly after this event for comment/interest purposes
- The recording of the event will be available on demand on the event portal, Delta and NLB website
- PDFs of presentations will be available within the Resources area of the event portal
- Please visit Delta, the NLB website, and this event portal for updates on the project



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Next Steps



**Dates are indicative and subject to change*

Note: anticipated ITT Process dates corrected post-event.



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In Salutem Omnium
For the Safety of All

Disclaimer

Please note that the information made available at the Industry Day will be shared solely for the purposes of market engagement. The Industry Day does not indicate or imply that NLB will proceed with the vessel replacement project in the manner described or at all, and NLB reserves the right to amend its approach at any time prior to the formal launch of a procurement process.

- NLB reserves the right to amend and/or update its approach at any time before the formal launch of a procurement process.
- NLB has no liability for the accuracy, adequacy, or completeness of any information shared today.
- Attendees are in no way guaranteed consideration for future business or work from NLB, whether in relation to this project or any other.
- NLB will not be liable for costs incurred by any party attending this Industry Day.
- NLB reserves the right to keep a record of any queries and to circulate such queries to interested parties.

